

Authentic Participation Inclusive Environments

Betty Shanahan Executive Director & CEO Society of Women Engineers 30 November 2012

Engineers Make a World of Difference

The Society of Women Engineers





Founded in 1950, the Society of Women Engineers is the driving force that establishes engineering as a highly desirable career aspiration for women.

SWE empowers women to succeed and advance in those aspirations and receive the recognition and credit for their life-changing contributions and achievements as engineers and leaders.



"Progress and Innovation Depend on Leveraging Differences"

Cognitive Diversity



- Key explanatory variable in levels of performance for complex tasks or tasks requiring creativity and innovation
- Dimensions
 - Diverse perspectives
 - Diverse interpretations
 - Diverse heuristics
 - Diverse predictive models

Cognitive vs. Identity Diversity



- Identity diversity doesn't necessarily lead to cognitive diversity
 - For example, medical training leads doctors who are diverse in identity terms to become cognitively alike
 - Programs to "fix the women"
- Benefits of diversity depends upon people being able to work together effectively.

Implicit Bias



- Prejudice and discrimination are commonly understood as intentional, conscious, and harm drive.
 While this can be true, often it's the exception.
- Psychological advances demonstrate that bias is often unintentional, automatic, and outside our awareness.
 It may also be contradictory to our conscious beliefs.
- Bias often exists within many well intentioned women and men of all different backgrounds.
- Men and women often exhibit the same bias trends

A "Big Ticket" Resource



- Numbers participating
- Maximizing the resource through authentic participation
- Maximizing the resource through inclusive environments